

Facts and Financials

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NewYork-Presbyterian Hospital

Statistical Summary (2005)

PATIENT CARE

Patients Discharged (including neonatal)	96,998
Newborn	10,242
Psychiatric	
Payne Whitney Clinic	1,267
NewYork-Presbyterian/Columbia	1,610
Westchester Division	3,670
Total	<u>113,787</u>
Patient Days, All Divisions (including newborns)	729,088
Visits to Day Hospital (ambulatory surgery)	47,594
Visits to Outpatient Clinics	828,136
Visits to Emergency Facilities	202,154

DISTRIBUTION OF BEDS

Medical/Surgical	1,581
Pediatrics	125
Maternity	140
Nursery	111
Psychiatric	378
Total	<u>2,335</u>

SERVICES TO PATIENTS

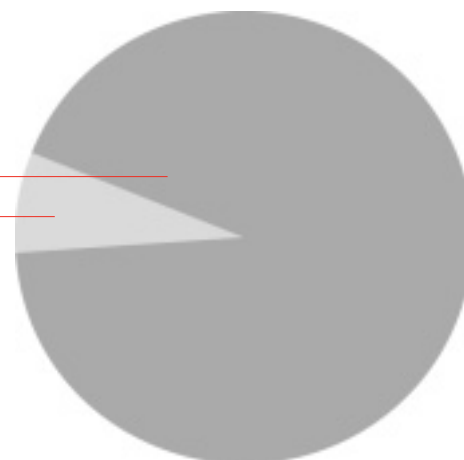
Laboratory	9,265,517
Blood Bank	431,072
Radioisotopes Services	18,750
X-ray Procedures	552,235
Operations	48,264
Deliveries	11,085
Electrocardiograms	223,459
Electroencephalograms	43,732
Therapy Treatments (Physical, Occupational)	315,101
Transfusions	107,647
Average Number of Full-Time Employees	15,078

NewYork-Presbyterian Hospital

Financial Summary January 1 - December 31, 2005

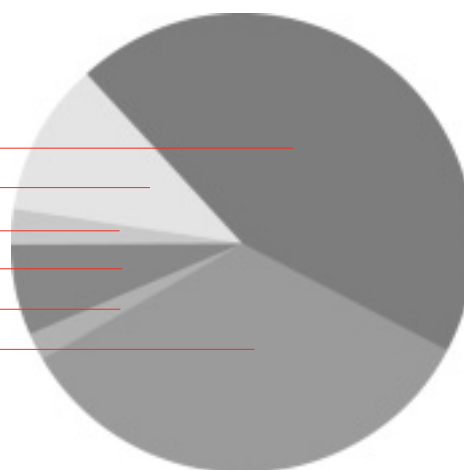
REVENUES AS A PERCENTAGE OF TOTAL PATIENT CARE AND OTHER REVENUES

Revenues	\$ Millions	%
Net Patient Revenues	2,414.3	92.8%
Other Revenues	187.4	7.2%
Total Revenues	\$2,601.7	100.0%



EXPENSES AS A PERCENTAGE OF TOTAL EXPENSES

Expenses	\$ Millions	%
Salaries and Wages	1,134.4	44.6%
Employee Benefits	278.2	10.9%
Provision for Bad Debts	64.7	2.5%
Depreciation and Amortization	159.7	6.4%
Interest	46.1	1.8%
Supplies and Nonsalary Expenses	858.5	33.8%
Total Expenses	\$2,541.6	100.0%
Gain (Loss) from Operations	\$60.1	



Note: The Hospital also expended \$58.8 million in Charity Care.

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Pathology

Daniel M. Knowles, M.D.

Pediatrics

Gerald M. Loughlin, M.D.

Psychiatry

Jack D. Barchas, M.D.

Public Health

Alvin I. Mushlin, M.D.

Radiation Oncology

Dattatreya Nori, M.D.

Radiology

Robert J. Min, M.D.
(acting)

Rehabilitation Medicine

James S. Lieberman, M.D.

Reproductive Medicine

Marc Goldstein, M.D.
Zev Rosenwaks, M.D.
Co-Chiefs

Surgery

Fabrizio Michelassi, M.D.

Transplantation Medicine and Extracorporeal Therapy

Manikkam Suthanthiran, M.D.

Urology

Peter N. Schlegel, M.D.

DIRECTORS OF LABORATORIES

NewYork-Presbyterian Hospital/ Columbia University Medical Center

Allen Pavilion Laboratory

Steven Spitalnik, M.D.

Anatomic Pathology Laboratories

Charles Marboe, M.D.
*Vice Chairman
Department of Pathology*

Autopsy Pathology

Eugene Marcantonio, M.D., Ph.D.

Clinical Laboratory Services

Steven Spitalnik, M.D.
*Vice Chairman
Department of Pathology
Medical Director*

Clinical Microbiology Service

Phyllis Della-Latta, Ph.D.

Core Laboratory

Daniel Fink, M.D.

Cytology Laboratory

Diane Hamele-Bena, M.D.

Genetics

Brynn Levy, Ph.D.

Molecular Pathology

Mahesh M. Mansukhani, M.D.

Point of Care Testing

Daniel Fink, M.D.

Specialty Laboratory

Michael Pesce, M.D.

Stem Cell Laboratory

Joseph Schwartz, M.D.

Surgical Pathology

Kathleen O'Toole, M.D.

Transfusion Medicine Services

Harold Kaplan, M.D.

Ancillary Information Services

Gil Sofer

Clinical Diagnostic Laboratories Directors

Interventional Cardiology Center, Adult

Allan Schwartz, M.D.

Cardiac Catheterization, Pediatrics

William E. Hellenbrand, M.D.

Cardiac ECG, Adult

James Reiffel, M.D.

Echocardiography, Pediatrics

Charles S. Kleinman, M.D.

Cardiac Electrophysiology

Hasan Garan, M.D.

Echocardiography

Shunichi Homma, M.D.

Neurophysiology

Ronald Emerson, M.D.

Nuclear Cardiology

Lynne Johnson, M.D.

Nuclear Medicine

Ronald Van Heertum, M.D.

Pulmonary Function

Robert Basmer, M.D.

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NewYork-Presbyterian Hospital/ Weill Cornell Medical Center

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Director

Blood Bank and Transfusion Service

Donna Skerrett, M.D.
Director/Chief

Central Core Laboratory

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Director

Clinical Microbiology

Davise Larone, Ph.D.
Chief

Clinical Pathology Laboratories

Debra G.B. Leonard, M.D., Ph.D.
Director

Cytogenetics

Susan Matthew, Ph.D.
Chief

Cytopathology

Madeline Vazquez, M.D.
Chief

Hematology Laboratory Services

Ellinor I. Peerschke, Ph.D.
Chief

Immunopathology

Amy Chadburn, M.D.
Chief

Surgical Pathology

Joan Jones, M.D.
Chief

Clinical Diagnostic Laboratories Directors

Cardiac Catheterization, Adult

S. Chiu Wong, M.D.

Cardiac Catheterization, Pediatrics

William E. Hellenbrand, M.D.

Cardiac Electrophysiology

Bruce B. Lerman, M.D.

Cardiac ECG, Adult

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Cardiac ECG, Pediatrics

Rubin Cooper, M.D.

Echocardiography

Richard Devereux, M.D.

Electroencephalography

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Electromyography

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Neurophysiology

Jonathan Victor, M.D., Ph.D.

Nuclear Medicine

Stanley J. Goldsmith, M.D.

Pulmonary Function

Abraham Sanders, M.D.

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C.N.A.A.

*Senior Vice President and
Chief Nursing Officer
NewYork-Presbyterian Hospital*

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Gina Bufe, Ph.D., R.N.
Director

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Professional Nursing Practice

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*Vice President, Patient Care Services
and Nursing*

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C.C.R.D.
Director

Critical Care and Surgical Specialties

Vinni Genevese-Schek, R.N., M.P.H.
Director

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Raffaella Pia, M.S., R.N.C.
Director

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Director

Respiratory Therapy

Eileen Barnwell, B.S., M.S., R.R.T.
Director

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Kathleen M. Ferre-Tomkins
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Vice President, Patient Care Services

Social Work

Sharron Madden, L.C.S.W.
Director

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Valerie Henriques, M.A., M.Ed.,
R.N.
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NewYork-Presbyterian Hospital/ Weill Cornell Medical Center

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Vice President, Patient Care Services

Ambulatory Care

Jaclyn Mucaria
Vice President, Ambulatory Care

Burn/Surgical Specialty

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Director

Cardiac Nursing

Mariane Carna, R.N., B.S.N.
Director

Emergency Department

Brian Miluszusky, B.S.N., C.E.N.
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Medical Nursing

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Nursing Operations/Finance

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Director

Perioperative Nursing

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Vice President, Perioperative Services

Surgical Nursing

Patricia Prufeta, M.S.H.A., R.N.
Director

Westchester Division

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Director

Women's and Children's Health Nursing

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Social Work

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Director

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Apothecary-in-Chief

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Director of Operations

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Gail Ryder

Cardiovascular

Bernadette Miesner

Children's Health

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Digestive Diseases

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Emergency Medicine

Nicole Kail

Geriatrics

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NewYork-Presbyterian Hospital

Advisory and Support Groups

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NewYork-Presbyterian Hospital

Community Members

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Charles Corliss, Ph.D.
Leslie Foster
Herbert Harwitt
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Andrew Rubinson
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Paul Brown
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Raquel Franklin*
Esther Ganz
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* Hospital member

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Ron Swift
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NewYork-Presbyterian Hospital

Auxiliary and Volunteers

THE AUXILIARY

NewYork-Presbyterian Hospital/ Columbia University Medical Center

Audrey Weiderlight, Ph.D.
President

Mrs. Theodore Semegran
First Vice President

Mrs. David Dodge
Second Vice President

Mrs. Paul Cannon
Secretary

Mrs. David L. Andrews
Treasurer

Miss Anne Lipari
Corresponding Secretary

The 15 active members, as well as our 30 associate members, are delighted to be supporting a scholarship for junior faculty at the Center for Women's Health. This will be our seventh grant in the amount of \$50,000. In addition, we have funded the following:

- \$5,000 to the Department of Social Work and Rehabilitative Medicine to enable the Clothing Fund to continue
- \$15,000 to the Emergency Room to create a Bereavement Room and English and Spanish language brochures explaining procedures
- \$12,000 to our Anna Ball Kneeland Fund to support educational programs and lectures for social workers
- \$5,000 to improve the lighting and sound system in the Pauline Hartford Chapel
- \$7,500 to the Center for Women's Health fund-raising event
- \$7,500 to Artists Unite to enable cancer patients to express their feelings in painting
- Support for the Milbank Library to provide free reading material to patients
- Supplying volunteers in the Trained Liaison Comforter program in the ICU and Same Day/Ambulatory waiting areas
- Free parking for Auxilian volunteers
- Participation in the United Hospital Fund's annual Volunteer and Volunteer Day of Recognition

THE AUXILIARY

NewYork-Presbyterian Hospital/ Weill Cornell Medical Center

Fran Poole
Chair

Kim Church
Elizabeth Johnson
Vice Chairs

Suzannah Smith
Secretary/Treasurer

Collette T. Kean
Chair Emeritus

2005 brought the kick-off of our Holiday Express greenery program in which holiday greens are delivered fresh from the farm to the doors of our supporters. All proceeds benefited the Pediatric Emergency Department.

The Auxiliary's mission of supporting the Hospital's many patient-related programs continued with funding grants to:

- Pediatric Primary Care Clinic
- Patient Recreation and Crafts Program
- Education Aids for the Social Services Department
- "Healthy Steps" for Young Children
- Paramedic Training Program
- Payne Whitney's Therapeutic Activities

Outstanding presentations for the educational lecture series continued, concluding with a presentation on plastic surgery.

The Babies Alumni Program was pursued actively and added many new members to its roster.

Members of the Auxiliary of both centers also participate in the United Hospital Fund and Hospital Association of New York.

VOLUNTEERS

NewYork-Presbyterian Hospital

Rick Evans
Director
Volunteer and Patient-Centered Services

Evelyn Ramos
Manager
Volunteer Services
NewYork-Presbyterian/Columbia

Maxine Dacres
Manager
Volunteer Services
NewYork-Presbyterian/Weill Cornell

Diane Clark
Manager
Volunteer and Patient Services
Payne Whitney/Westchester

Mayra Garcia
Manager
Volunteer Services
NewYork-Presbyterian/Allen Pavilion

Barbara Smolek
Manager
Volunteer Services
Morgan Stanley Children's Hospital of NewYork-Presbyterian

Ariel Lenarduzzi
Manager
Interpreter Services

Volunteers are a key element of patient-centered care at NewYork-Presbyterian. In 2005, nearly 1,600 volunteers provided more than 166,000 hours of service in a wide array of programs and roles, including in our Emergency Departments, Child Life Program, Pet Therapy Program, Hospital Elder Life Program (HELP), Domestic and Other Violence Emergency (DOVE) Program, Reach Out and Read, Silver Spoons, Trained Liaison Comforters (TLC), and helped at information desks and waiting areas across our facilities. They have also played an important role in helping us to achieve our service excellence and patient-satisfaction goals.

NewYork-Presbyterian's language assistance program, which provides services to patients with Limited English Proficiency, continues to pursue a wide array of initiatives aimed at maintaining high levels of patient and staff awareness regarding this important issue as well as community outreach and interpreter competency and training programs. Our program has grown along with the need and is now recognized as a "best practice" in the region and state. In 2005, interpreter assistance was provided to patients at our facilities for 72 different languages, over 115,000 times.

Comprising 34 general acute-care hospital sites in New York, New Jersey, Connecticut and Texas; six skilled nursing facilities, and numerous other ambulatory and specialty providers, the NewYork-Presbyterian Healthcare System is one of the largest systems in the United States. Established by NewYork-Presbyterian Hospital, the System's mission is to increase access to high-quality care, foster quality improvement, promote professional and operational excellence, and support the mission of its academic partners. The System currently serves nearly one out of every four patients seen in the greater New York metropolitan area.

NewYork-Presbyterian Hospital and its clinical service lines play an increasingly important role in expanding the scope of medical and surgical services offered at System institutions. Most general acute care members are also affiliates of one of two medical school partners: Columbia University College of Physicians and Surgeons and Weill Medical College of Cornell University. The activities of the System are overseen by a Board, which includes members from the NewYork-Presbyterian Board and chairpersons from selected member institutions. Listed here are key System leadership and members.

BOARD LEADERSHIP/ SENIOR MANAGEMENT

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Chairman

Donald L. Boudreau
John E. Merow, Esq.
Vice Chairmen

Herbert Pardes, M.D.
President and Chief Executive Officer
NewYork-Presbyterian
Healthcare System

Arthur A. Klein, M.D.
*Executive Vice President and
Chief Operating Officer*
NewYork-Presbyterian
Healthcare System
(through April 2006)

Wayne Osten
Acting Director
NewYork-Presbyterian
Healthcare System
(as of April 2006)

Laurence J. Berger
Vice President
Administrative Affairs

Eliot J. Lazar, M.D.
*Chief Medical Officer and
Vice President*
Medical Affairs

David Alge
Vice President
Operations

Oliver T. Fein, M.D.
Associate Dean and Director
Office of Affiliations
Weill Cornell Medical College

Steven Shea, M.D.
*Vice Dean, Faculty of Medicine
and Senior Associate Dean
for Clinical Affairs*
Columbia University College
of Physicians and Surgeons

ACUTE CARE MEMBERS

NewYork-Presbyterian Hospital

- The Allen Pavilion
- Morgan Stanley Children's Hospital of NewYork-Presbyterian
- NewYork-Presbyterian/Columbia
- NewYork-Presbyterian/Weill Cornell
- Westchester Division

Bassett Healthcare
The Brooklyn Hospital Center
Holy Name Hospital
Hospital for Special Surgery
Lawrence Hospital Center
Methodist Hospital System

- Methodist Hospital/Houston
- Methodist Hospital/San Jacinto
- Methodist Hospital/Sugar Land
- Methodist Hospital/Willowbrook

New Milford Hospital
New York Community Hospital
New York Downtown Hospital
New York Hospital Queens
New York Methodist Hospital
New York Westchester Square
Medical Center
Northern Westchester Hospital
Nyack Hospital
Orange Regional Medical Center

- Arden Hill Campus
- Horton Campus

Palisades Medical Center
Phelps Memorial Hospital Center
St. Barnabas Hospital—The Bronx
Southampton Hospital
South Nassau Communities
Hospital
Stamford Health System
The Valley Hospital
White Plains Hospital Center
Winthrop-University Hospital
Wyckoff Heights Medical Center

CONTINUING CARE MEMBERS

Amsterdam Nursing Home
Fort Tryon Center for
Rehabilitation and Nursing
Manhattanville Health
Care Center
St. Barnabas Nursing Home
St. Mary's Hospital for Children—
Queens
The Silvercrest Center for Nursing
and Rehabilitation

AMBULATORY AND SPECIALTY MEMBERS

Community Healthcare Network
Gracie Square Hospital
New York College of Podiatric
Medicine & Foot Clinics of
New York
The Rogosin Institute

SPECIALTY REHABILITATION MEMBERS

The Burke Rehabilitation Hospital
Helen Hayes Hospital

Development Report

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In 2005, donors propelled NewYork-Presbyterian Hospital to a record fund-raising total for a third consecutive year, reaching \$203.6 million in new gifts and pledges. This extraordinary generosity is giving life to projects and programs to enable the Hospital to deliver care unsurpassed anywhere in the world.

At the heart of our success is the leadership of our trustees whose generosity and involvement has drawn a growing list of New Yorkers closer to the Hospital.

Under the leadership of Honorary Chair Maurice “Hank” Greenberg, Campaign Chair Jerry I. Speyer, Co-chairs Frank A. Bennack Jr. and John J. Mack, as well as all members of the Special Committee on the Campaign, *To Realize Medicine’s Promise* finished the year at \$705 million – well ahead of our projections.

Fueling the extraordinary year, trustees and friends coalesced around projects designed to introduce new groups to the Hospital. Some examples:

- Through the guidance of Glenn Hutchins, Steven Mnuchin, Richard Perry, Art Samberg, and Mark Schwartz, the Hospital has undertaken an effort to match those in the hedge fund and private equity sectors with clinical priorities at the Hospital.
- Trustee Charlotte Ford has begun a series of luncheons where guests are treated to presentations by medical leaders. Many of Charlotte’s guests have since visited the Hospital to learn more.
- David Koch, who chairs the Development Committee of the Board, routinely has served on many occasions as master of ceremonies at some of the Hospital’s most notable events. The dedication of the new Christy and John Mack Ambulatory Lab Center in the Irving Pavilion and the celebration of the Phyllis and David Komansky Center for

Children’s Health were two events which underscored the importance of active trustee leadership.

- Trustee John K. Castle continues to graciously host Dr. Herbert Pardes and select members of the Hospital medical staff during the Hospital’s annual visit to Palm Beach, Florida.

EVENTS

17th Annual Gala

On April 21, 2005, more than 1,200 people danced the night away at the Hospital’s 17th Annual Gala at the Waldorf-Astoria and brought in over \$2.5 million for

Obstetrics and Gynecology. This was one of the largest and most successful Galas in the Hospital’s history. The Ob/Gyn departments will use the funds to continue to pave the way in women’s health care through cutting-edge research, delivery of advanced quality care, and training of future leaders in the field.

The Gala’s Dinner Chairs were Julia and David Koch and Lisa and Mark Schwartz. The Gala Faculty Chairs were Dr. Frank A. Chervenak and Dr. Mary E. D’Alton.

The Gala honored Frank A. Bennack Jr. and The Hearst Foundations and Carmen and John Thain for their ongoing commitment to health care and to NewYork-Presbyterian. Thanks to Carmen and John Thain, we have a new state-of-the-art Labor and Delivery Unit at NewYork-Presbyterian/Columbia. Frank Bennack and the Hearst Foundations have faithfully supported the Hospital over many years. The Hearst Burn Center and the Morgan Stanley Children’s Hospital have both benefited from their commitment.



Top: (left to right) David and Julia Koch, Frank Bennack and Dr. Mary Lake Bennack, Dr. Herbert Pardes, Carmen and John Thain, and Lisa and Mark Schwartz at the 17th Annual Gala.

Bottom: Dr. Herbert Pardes and Dr. Nancy Wexler with (from left) the “Golden Boys,” Fabian, Bobby Rydell and Frankie Avalon.



Cabaret Goes to Vegas

The evening of October 27, 2005, saw almost 900 guests fill Pier 60 at Chelsea Piers to celebrate *Cabaret Goes to Vegas*. Under the leadership of Co-chairs Charlotte

Top: (left to right) Jerry Speyer, Suzanne and Stephen Weiss, Charlotte Ford, Dr. Nancy Wexler, Dr. Herbert Pardes, Lisa Perry, Sandy and Joan Weill, Douglas McIntyre, Dr. Patricia Allen, and Dr. Antonio and Anita Gotto at *Cabaret 2005*.

Bottom: (left to right) Katherine Farley and Jerry Speyer join Bette Midler, who entertained guests at *Cabaret*.

Ford, Lisa and Richard Perry, Katherine Farley and Jerry Speyer, and Suzanne and Stephen Weiss, as well as Journal Chairs Dr. Patricia Yarberry Allen and Douglas McIntyre, the event brought in over \$2.3 million in support of both NewYork-Presbyterian Hospital and Weill Cornell Medical College.

A video spotlighting great “partnerships” highlighted the honorees: Dr. Antonio and Anita Gotto; Christy and John Mack; Dr. Herbert Pardes and Dr. Nancy Wexler; and Joan and Sandy Weill.

Entertainment was provided by one of comedy and music’s true stars—Bette Midler—who captured the crowd with her wit and moving lyrics.

AN EXTRAORDINARY GIFT

While Herbert and Florence Irving have been making gifts to the Hospital since 1989 when they established the Herbert

and Florence Irving Clinical Research Center, early 2005 saw the Irvings inspire us even more by making a transformational gift in support of the cancer program, which the Irvings have championed for many years.

Joining the Irvings are individuals, corporations and foundations who contributed to the record-setting year by committing gifts of \$1 million or more: Anonymous (2), Avon Foundation, George F. Baker Trust, Jill and Lewis Bernard, Estate of Bill Blass, Steven and Alexandra Cohen, Michel David-Weill, Sherman Fairchild Foundation, Gershwind Family Foundation, Gilder Foundation, Arlene and Arnold Goldstein, Maurice R. and Corinne P. Greenberg, Leona M. and Harry B. Helmsley Charitable Trust, Hutchins Family Foundation, Jacobson Family Foundation, Phyllis and David Komansky, Kreitchman Family Foundation, J. Murray Logan, Sir Edwin Manton, William G. Miller Trust, Seymour and Vivian Milstein Family, Samuel I. Newhouse Foundation, New York Life Foundation, Lisa and Richard Perry, Estate of Frederic N. Schwartz, Helen M. W. Swan Trust, Roy and Diana Vagelos, DeWitt Wallace Fund at the New York Community Trust, Margaret L. Wolff, and Roberta L. Zuhlke Trust.

We are proud to say that since 2000 more than 140 donors have supported the Hospital at the \$1 million+ level—an indication of not only the breadth but the depth of commitment of the Hospital’s trustees and friends.

We thank each of them for their support and thank all of our benefactors who allow us to treat, to heal, to discover and to dream.

NewYork-Presbyterian Hospital

Advisory Councils

COLUMBIA PRESBYTERIAN HEALTH SCIENCES ADVISORY COUNCIL

The Columbia Presbyterian Health Sciences Advisory Council, chaired by Richard A. Elias, M.D., works with Herbert Pardes, M.D., President and CEO of NewYork-Presbyterian Hospital, and Gerald D. Fischbach, M.D., Executive Vice President for Health and Biomedical Sciences and Dean of the Faculties of Science and Medicine, to promote the interests of NewYork-Presbyterian Hospital/Columbia University Medical Center. Dr. Elias succeeds John K. Castle, NewYork-Presbyterian Hospital Trustee, who effectively led the Council for two years.

The Council meets twice annually. The Council's membership is made up of distinguished individuals drawn from the faculty and friends of NewYork-Presbyterian and Columbia University Medical Center. They contribute a variety of professional and personal skills and experience and are strongly committed to encouraging excellence in health-care education, research and patient care. The Council also carries out its mission through its standing committees.

During the Council meetings, members of the faculty and staff present on topics pertinent to the Medical Center community. At the May 2005 meeting, the presentations were on "Taking On the Two Leading Killers in the U.S.: Cancer and Heart Disease." At the November 2005 meeting, Council members and guests heard presentations on "The Care Until the Cure for Diabetes." The Advisory Council also presents an Award for Distinguished Service to individuals and organizations that have shown a strong and committed interest in the health sciences and whose influence and reputation have made a significant impact on the public, especially concerning health care. In 2005, the Russell Berrie Foundation and Jane E. Brody of *The New York Times* were honored.

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Dayna J. Wilkinson
Joseph D. Williams
Ruth A. Wooden
Clyde Wu, M.D.

Emeriti
Mathilde Krim, Ph.D.
Arnold Relman, M.D.

NewYork-Presbyterian Hospital

Advisory Councils

NEWYORK WEILL CORNELL COUNCIL

The NewYork Weill Cornell Council has flourished under the leadership of Jeffrey W. Greenberg, Council Chairman; Antonio M. Gotto Jr., M.D., D.Phil., Stephen and Suzanne Weiss Dean of Weill Cornell Medical College; and Herbert Pardes, M.D., President and CEO of NewYork-Presbyterian Hospital. The Council, which is a shared advocacy group for the Hospital and the Medical College, totaled 106 members as of December 2005. It serves as an important forum for educating friends, donors and members of the community on issues of contemporary relevance in medicine. “The Council is instrumental in advancing the joint interests of both institutions,” said Mr. Greenberg, “by promoting dialogue between their representatives and introducing them to the communities they serve.”

In the past few years, the Council has embarked on a new initiative to strengthen its program calendar by fortifying Council events with a more immediate sense of involvement in the growth of the institutions. Small-group tours of key facilities of the Medical Center are combined with educational presentations held each winter and a large off-site celebratory dinner each spring. The Council’s most recent program featured a November 3rd tour of the neuroscience facilities followed by a presentation on December 1st, entitled “Brain Trust.” This presentation involved a panel discussion that highlighted clinical practice, research trends and ethical issues in neuroscience. Panel participants included Matthew E. Fink, M.D., Joseph Fins, M.D., Nicholas D. Schiff, M.D., and Philip E. Stieg, Ph.D., M.D.

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Chairman

Larry Schafer
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Sloan Barnett
Renée Belfer
Adele Bergreen
Kathleen Burns
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The Children's Advisory Council of NewYork-Presbyterian Hospital was established in 2004 to address priorities and objectives of the Morgan Stanley Children's Hospital and the Komansky Center for Children's Health. The Council is chaired by Sarah Nash and includes NewYork-Presbyterian Hospital Trustees, representatives from both Universities, and friends of each site. The Council meets several times a year with the President and Chief Executive Officer, Senior Vice President and COO for Women's, Children's & Community Health, the Chiefs of Pediatrics of NewYork-Presbyterian/Columbia and NewYork-Presbyterian/Weill Cornell, and other faculty and administrators to discuss issues concerning children and their families.

The principal goals of the Children's Advisory Council are: to develop leadership for personally contributing to and attracting private support for advancing the care of children; to raise visibility and communicate achievements to a broad external audience; to serve as a sounding board, advise on, advocate for, and participate in plans and programs; and to play a role in educating the public and our communities about the importance of the Morgan Stanley Children's Hospital and the Komansky Center for Children's Health as a national resource that requires investment in order for children to grow up healthy.

In accordance with its mission, the Council will be focusing efforts in 2006 toward advocacy for children, specifically regarding health-care coverage in the wake of forecasted government reforms to Medicaid on both the national and local levels. The Council is also collaborating with the National Association of Children's Hospitals and Related Institutions (NACHRI) to implement strategies for working with elected officials and other government candidates. Another area of focus for 2006 is to advance quality of care and patient safety, goals which the hospital has set forth as a priority.

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The James Lenox Society is a dedicated circle of friends helping to improve the future of health-care delivery at NewYork-Presbyterian Hospital/Columbia University Medical Center. Membership is extended to donors whose unrestricted contributions total \$1,000 or more throughout the year. These leadership gifts allow the Hospital to provide the highest levels of quality in patient care, clinical services and medical advances. In recognition of their partnership, Society members enjoy a broad range of privileges and benefits from NewYork-Presbyterian Hospital. The James Lenox Society creates a rare and profound opportunity to become an insider – an active partner – in advancing medicine. We would like to thank members of the James Lenox Society for their generous and continued support.

PARTNERS IN MEDICINE

Partners in Medicine honors the special generosity of contributors who make an annual gift of \$1,000 or more to NewYork-Presbyterian Hospital/Weill Cornell Medical Center. As a Partner in Medicine, you are part of a proud tradition of caring and distinguished leadership that enables NewYork-Presbyterian Hospital to serve millions of men, women and children with the best inpatient care, biomedical research, medical education and community outreach. Partners are among the first to hear about exciting breakthroughs in research conducted at our medical center and are invited to exclusive gatherings to meet some of the world's finest researchers and physicians in medicine today. We are especially grateful for your help in advancing medical research and treatment.

NewYork-Presbyterian Hospital

Donors

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The Whitney-Harkness Society recognizes the following individuals who contribute to NewYork-Presbyterian Hospital through charitable gift planning, including advised bequests, charitable trusts, gift annuities, pooled income funds, and gifts of retirement plan assets or real estate.

These individuals continue the legacy established through the careful planning of Payne Whitney and Edward Harkness, whose foresight was instrumental in the establishment of the two great academic medical institutions that form NewYork-Presbyterian Hospital on their present-day sites.

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If you have any questions or corrections concerning these listings, please contact the Development Office at (800) 345-3015. We regret any errors or omissions.

IN MEMORIAM

NewYork-Presbyterian mourns the loss of these valued members of the Hospital community.

George F. Baker III
James Curran
Marilyn Curran
John Elliott Jr.
Peter F. Karches
Milagros DeLeon Lake
Honora (Noreen) Mahoney
May O'Shea
Elizabeth R. Prichard
George Gordon Reader, M.D.

IN MEMORY OF GEORGE F. BAKER III

The NewYork-Presbyterian Hospital and Weill Cornell Medical College mourn the tragic and untimely death of our beloved and esteemed friend and Trustee George F. Baker.

A creative and uniquely talented man of strong commitment and outstanding intellect, Mr. Baker was elected Governor of The Society of the New York Hospital in 1977 and went on to serve on the Board of the merged NewYork-Presbyterian Hospital, the third generation of his family to do so. The family's deep interest and dedication to New York Hospital dates back to 1899, and the Baker Pavilion of NewYork-Presbyterian/Weill Cornell Medical Center stands as a monument to their loyalty and service to the Medical Center.

During his 28 years of Board service, Mr. Baker served on several Board committees, including Executive, Finance and Nominating. He was honored as New York Hospital's Trustee of the Year in 1996. Since 1981, Mr. Baker had been an outstanding Chairman of the Hospital's Investment Committee, where his astute stewardship of its endowment and retirement funds was invaluable. He served as Vice Chairman of the NewYork-Presbyterian Fund, Inc. (formerly The Society of The New York Hospital Fund, Inc.), and Vice President, and later President, of The New York Presbyterian-Weill Cornell Medical Center Fund, Inc. (formerly The New York Hospital-Cornell Medical Center Fund, Inc.).

We will profoundly miss his abiding friendship, his wit, and his wise counsel and cherish his memory with the greatest affection.

NewYork-Presbyterian Hospital

Making a Gift

LEAVE A LEGACY BY MAKING A GIFT

Gifts, bequests and trusts are important sources of support for NewYork-Presbyterian Hospital. Such gifts allow you to leave a legacy and help fund a wide range of programs, including those that provide patient care, educate future physicians and scientists, expand community outreach, and make possible pioneering clinical research that results in new and improved treatments for disease. Providing support for these programs in your estate plan makes a moving statement about your care and concern for the health and well-being of future generations.

Gifts can be made in cash, securities, or other property and can take many forms: an outright gift, pledge, bequest, or various life income arrangements (trusts, pooled income funds, or gift annuities). Support can be designated for specific purposes or can be unrestricted, which gives NewYork-Presbyterian Hospital the greatest flexibility in planning and administering programs in patient care, education and research. Gifts to NewYork-Presbyterian Hospital may be directed to either NewYork-Presbyterian Hospital/Columbia or NewYork-Presbyterian Hospital/Weill Cornell, or both. There are many options for naming opportunities and public recognition of gifts at the Hospital.

NewYork-Presbyterian Hospital is a qualified not-for-profit institution which receives major support from private philanthropy. Gifts to the Hospital by individuals, foundations and corporations are exempt from income, gift, and estate taxes to the extent of and in the manner provided by federal and state laws. If you are considering making a bequest, you may wish to share the following language with your advisors:

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The Office of Development welcomes the opportunity to tell you more about the Hospital's numerous programs and activities, and to consult with you and your advisors about various gift ideas. For further information, please contact:

Marc Krause
Director of Planned Giving
NewYork-Presbyterian Hospital
525 East 68th Street, Box 123
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