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More than a decade has passed since NewYork-Presbyterian was created through the merger of the New York and Presbyterian Hospitals. When we look back to measure our progress, we are proud of the extraordinary growth and achievements the Hospital has made in many arenas – advances in medicine, establishment of new clinical programs and patient-centered services, and expansion of facilities to meet the ever-growing needs of our patients and their families.

*A Defining Decade* highlights some of the innovative initiatives NewYork-Presbyterian has launched during the last 10 years and the patients who have benefited from them. And while many circumstances have changed throughout these years, certain standards remained constant: our unwavering focus on quality care, our compassionate staff who truly put their patients first, and our commitment to the communities we serve to ensure their health and well-being.
Time flies. Here at NewYork-Presbyterian we forge ahead day by day, week by week, year in and year out to make this a great hospital for our patients and their families. Only occasionally do we pause to look back and then it is largely to measure our progress. At the same time, we cannot help but note that a decade has passed since we were created by the merger of the New York and Presbyterian Hospitals. Where did the time go? More importantly, how well have we used it?

At that time, there were a number of similar mergers in the country that had failed, and many questions surrounding our own. Could we continue to strengthen the two medical centers while blending them into one hospital, and could we make that hospital a national and international leader? Could we take what some people thought at the time was a stressed and brittle institutional culture and transform it into a culture of service, compassion, and empathy? We knew we were big and intended to get bigger. Could we also become very good and establish ourselves as a high performing organization, functioning at the highest standards of excellence, quality, efficiency, and compassion?

We could and we did. By any measure you choose to select, the progress of NewYork-Presbyterian over the past 10 years has been extraordinary. We have grown from just over 90,000 inpatient hospitalizations in 2000 to over 114,000 in 2009. Our revenues over the same period grew from $1.8 billion to $3.2 billion. Our average case mix went from 1.73 to 2.07. This means that we are taking on ever more complex and difficult medical challenges. We have become the largest transplant program in the country. We have become a leader in minimally invasive surgery, robotic surgery for prostate cancer and gall bladder removal, for multi-unrelated donor kidney transplants, heart valve repair, brain and orthopedic surgery, gene therapy, stroke treatment, multi-viscera transplants, pediatric heart disease, neonatal intensive care, high risk pregnancies, in vitro fertilization, and many more.

Over the past 10 years, NewYork-Presbyterian has named several outstanding physicians to direct the Hospital’s clinical departments. At NewYork-Presbyterian/Columbia, we welcomed Mitchell C. Benson, M.D., Chief of the Department of Urology; Mary D’Alton, M.D., Chief of Obstetrics and Gynecology; Donald W. Laub, M.D., Ph.D., Chief of Medicine; Jeffrey A. Lieberman, M.D., Chief of Psychiatry; Lawrence H. Schwartz, M.D., Radiologist-in-Chief, and Craig R. Smith, M.D., Surgeon-in-Chief; and at Morgan Stanley Children’s Hospital, Lawrence R. Stanberry M.D., Ph.D., Pediatrician-in-Chief, and Charles L. Stolar, M.D., Surgeon-in-Chief.

Providing new leadership at NewYork-Presbyterian/Weill Cornell are Frank A. Chervenak, M.D., Obstetrics and Gynecology; Donald J. D’Amico, M.D., Chief of Ophthalmology; Matthew E. Fink, M.D., Neurology;
Gerald M. Loughlin, M.D., Pediatrician-in-Chief, Phyllis and David Komansky Center for Children’s Health; Fabrizio Michelassi, M.D., Surgeon-in-Chief; Robert J. Min, M.D., Radiologist-in-Chief; Peter N. Schlegel, M.D., Urologist-in-Chief; Andrew I. Schafer, M.D., Chief of Medicine; Thomas P. Scudco, M.D., Surgeon-in-Chief, Hospital for Special Surgery; Michael G. Stewart, M.D., Chief of Otorhinolaryngology; and Philip E. Stieg, Ph.D., M.D., Neurosurgeon-in-Chief.

K. S. Clifford Chao, M.D., was named Chief of the new Combined Program in Radiation Oncology at NewYork-Presbyterian Hospital, and Joel Stein, M.D., joined us as Chief of the Hospital’s Combined Program in Rehabilitation Medicine.

And while the best doctors, the latest robots, and the new buildings are all important, to be a truly great institution we needed to strengthen quality, safety, and patient and employee satisfaction through cooperation, communication, and teamwork. And we did. We have made this a safer hospital with significant improvements in quality. Our nationally reported outcomes for heart attack, heart failure, and pneumonia are among the best in the country. We have pioneered innovations to improve quality – our Patient Safety Fridays and House Staff Quality Councils are nationally recognized Best Practices that are being adopted by other institutions nationwide.

We have made this a warmer, more friendly, more compassionate hospital as evidenced by major increases in our measured patient satisfaction scores. Staff turnover has gone down by almost half over the decade, and employee satisfaction as measured by a large nationwide survey is the highest of any teaching hospital surveyed.

We have one of the most diverse patient populations in the country, perhaps the world. We have become a national leader in medical interpreting, providing over 240,000
interpretation services in 90 different languages in 2009. We have become a regional and national leader in information technology, using it to enhance quality and safety and to improve care coordination. We have developed a large program of community health and outreach, pioneering new ways of improving and coordinating care through a number of programs, including the placement of patient navigators in our emergency departments to help guide our neediest patients.

We have raised well over a billion dollars and successfully completed an Eight-Year Capital Campaign and Plan, building over 817,000 square feet of new space, including Morgan Stanley Children’s Hospital, the new 14th floor of the Greenberg Pavilion, the Vivian and Seymour Milstein Family Heart Center, the Iris Cantor Women’s Health Center, the Lisa Perry Emergency Center, the Ronald O. Perelman Heart Institute, and the new Infusion Center in the Herbert Irving Comprehensive Cancer Center. We renovated another roughly 1.4 million square feet adding intensive care beds, operating rooms of the future, and new interventional suites.

We have made this a destination hospital, ranked among the very top hospitals in U.S. News & World Report.

As you will read in our annual report feature, the achievements of NewYork-Presbyterian Hospital over the past 10 years have been remarkable. The decade has been defined by notable milestones that have enabled the Hospital to establish itself as a premier medical institution functioning at the highest levels of excellence, quality, patient safety, and compassion.

We know the future will hold many challenges as the country adapts to a new era in healthcare and continues to face ongoing economic uncertainty. We face this road ahead with a commitment to intensify our efforts to enhance and sustain a consistent culture of humane care; to advance quality and safety for our patients and families; and to improve the health and healthcare of our communities. We do so with the support of our donors and benefactors, the vision and acumen of our Board of Trustees, a superb medical staff, and our dedicated employees and volunteers.

In Memoriam

NewYork-Presbyterian mourns the loss of the following members of our medical staff:

David V. Becker, M.D.  Fred Plum, M.D.
Desiree Pardi, M.D., Ph.D.

We were also deeply saddened by the passing of several members of the Hospital’s Board of Trustees in 2009 and 2010:

As Chairman Emeritus and Life Trustee of NewYork-Presbyterian Hospital, John F. McGillicuddy made lasting contributions toward improving patient care and securing the future of our Hospital for many years to come. Critical to the success of the 1998 merger that created NewYork-Presbyterian Hospital, he generously supported the Hospital’s modernization, helping to realize the construction of the Greenberg Pavilion at NewYork-Presbyterian/Weill Cornell.

Life Trustee Kenneth H. Hannan was elected to New York Hospital’s Board of Governors in 1957 and served as President of that Board from 1966 to 1974. One of our most enthusiastic supporters, Mr. Hannan made numerous contributions to ensure the health of the Hospital and our patients.

Marilyn Laurie served on the Hospital Board from 2003 to 2009 as a representative of the Board of Trustees of Columbia University. She was an engaged and active contributor particularly with respect to marketing and public relations, which were her fields of expertise.

Paul Milstein was elected to the Board of The Presbyterian Hospital in 1988 and served as Chairman of its Real Estate and Building Committee. Together with his family and that of his brother Seymour, he contributed generously to the building of The Milstein Hospital.

Since 2000, Lionel I. Pincus served on the Hospital’s Board of Trustees, applying his pioneering financial expertise to the Board’s Budget and Finance Committee and Investment Committee. He was also Chair Emeritus of the Trustees of Columbia University.

Richard D. Siegal served as a dedicated member of NewYork-Presbyterian’s Board of Trustees since 2005. A generous institutional benefactor, Mr. Siegal applied his entrepreneurial spirit to facilitate medical research and development.

Sidney J. Weinberg Jr. served both Presbyterian Hospital and NewYork-Presbyterian Hospital for 40 years. During this time, Mr. Weinberg held several significant leadership positions, including Vice Chairman of the Board and Chairman of the Joint Conference Committee.
A Defining Decade
Opportunity Abounds  At the dawn of the new decade, NewYork-Presbyterian Hospital – now more than two years into its existence as a merged entity – passes its first Joint Commission survey, with all indications that the integration of two major academic medical centers is well on its way to becoming a healthcare leader with tremendous opportunity to be an exemplary, humane force for patients and their families. A major capital fundraising program is helping to support and facilitate the unifying of clinical programs and further collaborations with its affiliated medical schools – Columbia University College of Physicians and Surgeons and Weill Cornell Medical College. The creation of service lines organized around patient groups and disease categories is moving forward – a further example of the Hospital’s efforts to facilitate the development of focused, high quality care.

NewYork-Presbyterian/Columbia marks its 100th liver transplant surgery. Today the program is one of the busiest in the country, performing approximately 150 liver transplants a year.

Herbert Pardes, M.D., is named President and Chief Executive Officer of NewYork-Presbyterian Hospital. Nationally recognized for his extensive experience and expertise in education, research, clinical care, and health policy, Dr. Pardes was Vice President for Health Sciences for Columbia University and Dean of the faculty of medicine at Columbia University College of Physicians and Surgeons prior to joining NewYork-Presbyterian.

One of the largest studies ever undertaken for borderline personality disorder is begun by researchers with the Department of Psychiatry at Weill Cornell Medical College and NewYork-Presbyterian/Westchester and Harvard University that will investigate the causes and development of this illness as well as its treatment.
Triumphs and Tragedy  In many ways, 2001 is a very successful year for NewYork-Presbyterian. An initial budget projection of a $10 million loss is turned into a $2 million gain. The Hospital continues to push the frontiers of medical and surgical medicine, and upgrades many facilities that mark the beginning of a major overhaul of the Hospital’s infrastructure. But there is no doubt that the year 2001 will be inextricably linked to the heartbreaking events of September 11. In the wake of this tragedy, NewYork-Presbyterian Hospital employees demonstrate a singular strength that provides hope. The Hospital goes into full disaster mode, with staff mobilizing to prepare for the thousands of victims who would never come and save the lives of the hundreds who did.

John J. Mack, then Chief Operating Officer and President of Morgan Stanley Dean Witter & Co., is elected Chairman of the Hospital’s Board of Trustees.

The first of 18 survivors of the World Trade Center attacks who were patients in the William Randolph Hearst Burn Center is discharged from NewYork-Presbyterian/Weill Cornell.


NewYork-Presbyterian/Weill Cornell is one of the few centers in the United States to perform intravascular radiation procedures using two newly approved FDA devices to reduce renarrowing of coronary arteries.

Michael A. Weiner, M.D.

Roger W. Yurt, M.D. (far left) with Herbert Pardes, M.D. (third from left) and Neal E. Flomenbaum, M.D. (fourth from left) with other members of the patient’s care team

Shing-Chiu Wong, M.D.
Together We Heal  In the wake of 9/11, thousands of individuals at NewYork-Presbyterian – at every level of the organization – open their hearts, donate their time and resources, and contribute their spirit to the healing of our community. During 2002, the Hospital also implements its Excellence at Work campaign, creating a culture of caring that is second to none. At the same time, the appointment of renowned specialists from around the country continues to enhance clinical programs and further pioneering work in such areas as pediatrics, cardiovascular disease, colorectal cancer, laparoscopic surgery, and neuroradiology, to name a few. In addition, NewYork-Presbyterian takes a leadership position in defining measures of clinical quality and patient safety, evaluating clinical outcomes using scientific methodology, and defining clinical protocols that will set standards for delivering quality care.

The Hospital’s Emergency Medical Services is one of the very first on the scene of the September 11th, 2001 attack on the World Trade Center, deploying 28 responders to the site that day. As a result of the unwavering dedication of the crew, four of our EMS personnel lose their lives. In 2002, the Hospital erects a monument in their honor. The memorial, which is near the entrance to the ambulance deck at East 70th Street, is located on the same spot where mourners spontaneously placed flowers and mementos in the days after the attack.
The Iris Cantor Center for Women’s Health – one of the most comprehensive medical facilities for women in New York City – opens at NewYork-Presbyterian/Weill Cornell.

NewYork-Presbyterian/Columbia surgeons conduct a national, multicenter trial to test the benefits of off-pump coronary artery bypass grafting (CABG) on neurocognitive dysfunction, cardiac function, and overall recovery. Initial results indicate that off-pump CABG significantly reduces morbidity and may be viable for many coronary revascularization patients.

The William Randolph Hearst Burn Center at NewYork-Presbyterian/Weill Cornell celebrates its 25th anniversary. In the months following 9/11, a sea of cards and letters received from children and adults the world over offered heartfelt words of encouragement and were inspirational to the staff and visitors who passed through the corridors on the way to the most well-known burn unit in the world.

Research at NewYork-Presbyterian/Columbia confirms that women who are at “very high risk” for breast cancer can benefit from tamoxifen for primary prevention, and that for these women, chemoprevention with the drug is cost-effective. The Food and Drug Administration had made tamoxifen the first drug to be approved for the prevention of breast cancer, but few physicians had been prescribing it for this purpose.
The Power of Partnership  Through partnerships with trustees, donors, and two top-ranked medical colleges, 2003 is one of continued progress and strong clinical, financial, and operational performance for NewYork-Presbyterian Hospital. At the same time, new initiatives are implemented to address unmet needs in the communities served by the Hospital’s five sites. The vision of the Hospital’s Board and the increasing generosity of donors enable the Hospital to strengthen clinical programs through ongoing recruitment, the building and renovation of new facilities, and the incorporation of the latest technology in patient care. Bolstered by the depth and breadth of research and education made possible by collaborations with Columbia University College of Physicians and Surgeons and Weill Cornell Medical College, the Hospital continues to forge a place in the top tier of academic medical institutions.

We celebrate the opening of Morgan Stanley Children’s Hospital – a 10-story, 265,000-square-foot-facility funded entirely by philanthropic support. The Hospital provides comprehensive care, from diagnosis to recovery, in general pediatrics and in the full range of medical and surgical subspecialties.

The Hospital launches one of the first joint emergency medicine residency programs between two academic medical centers in the United States.

The Jay Monahan Center for Gastrointestinal Health is established at NewYork-Presbyterian/Weill Cornell to focus on prevention, screening, treatment, support, research, and education for individuals who have or are at risk for developing cancers of the digestive system.
The Lang Youth Medical Program at NewYork-Presbyterian/Columbia is launched, helping young people to develop intellectual and life skills that will position them to attend college and become future leaders in the sciences and in their communities.
Reaffirming Our Vision  With each passing year, NewYork-Presbyterian continues to take steps to provide outstanding care to patients and families. Over the past several years, the Hospital’s efforts have earned it distinction in U.S. News & World Report surveys, with rankings that have elevated its position to among the nation’s best hospitals. New clinical leadership is named in several key areas, including gastrointestinal disorders, psychiatry, interventional cardiology, cancer, neonatology, pediatric neurology, and urology. Major investments are made in technology and information systems with an initial focus on computerized physician order entry systems and electronic medical records. The Hospital also plays a significant role in the development of a national health information technology policy.

NewYork-Presbyterian/Weill Cornell physicians successfully employ preimplantation genetic diagnosis for retinoblastoma, resulting in the world’s first babies born free of this deadly eye cancer.

NewYork-Presbyterian/Columbia establishes the Center for Prenatal Pediatrics – today named for Carmen and John Thain – to diagnose and treat women with high-risk pregnancies.
With the support of a $2.28 million grant from the U.S. Department of Health and Human Services, NewYork-Presbyterian launches Healthy Schools Healthy Families for some 5,000 medically underserved children in Harlem and Washington Heights. The program cultivates healthy lifestyle behaviors through physical fitness activities and good nutrition practices, and also helps to facilitate access to preventive, primary, and specialty care.

NewYork-Presbyterian/Weill Cornell becomes the first center in the northeast to create a virtual reality exposure therapy program to treat post-traumatic stress disorder following the terrorist attacks on the World Trade Center.
Accomplishing Our Goals  The year is marked by impressive accomplishments in a number of areas. With increased patient volume, the ongoing pursuit of operational efficiencies, and revenue enhancement efforts, NewYork-Presbyterian realizes a $60.1 million gain from operations. The Hospital embarks on three priority building projects: the Advanced Therapeutic Services Center and a new inpatient floor atop the Greenberg Pavilion at NewYork-Presbyterian/Weill Cornell, and the Vivian and Seymour Milstein Family Heart Center at NewYork-Presbyterian/Columbia. Great progress is made in children’s health, including the opening of the Phyllis and David Komansky Center for Children’s Health at NewYork-Presbyterian/Weill Cornell. Our Division of Nursing remains very strong, with recruitment and retention of nursing talent that enable the Hospital to maintain very low vacancy and turnover rates compared to national averages.

Neal E. Flomenbaum, M.D., Alexis Halpern, M.D., and Michael E. Stern, M.D.

NewYork-Presbyterian/Weill Cornell establishes the country’s first geriatric emergency medicine fellowship, having anticipated years earlier a need for care that would focus on the complex medical and non-medical problems of an increasingly aging population.
The Department of Pediatric Orthopedics at Morgan Stanley Children’s Hospital is the first in New York City to use a titanium rib prosthesis to correct a severe form of congenital curvature – or scoliosis – of a child’s spine that constricts the lung cavity and prevents the lungs from fully growing.

The new Phyllis and David Komansky Center for Children’s Health – a full-service, multidisciplinary “pediatric hospital within a hospital” – opens at NewYork-Presbyterian/Weill Cornell.

Researchers at NewYork-Presbyterian/Columbia demonstrate the high accuracy of non-invasive screening for Down syndrome in the first trimester of pregnancy.

Steven J. Corwin, M.D., is named Executive Vice President and Chief Operating Officer of NewYork-Presbyterian Hospital.

Mary E. D’Alton, M.D.

David P. Roye, M.D.

Desiree Amy, R.N., and Jeffrey M. Perlman, M.B., Ch.B.

Mary E. D’Alton, M.D.
Amazing things have happened here.

2001  Harry Waizer, a victim of the 9/11 terrorist attack on the World Trade Center, is treated in the William Randolph Hearst Burn Center at NewYork-Presbyterian/Weill Cornell.

2002  Terence Boyle, a recipient of four kidney transplants, most recently in 2002, took part in the celebration of the Hospital’s 3,000th kidney transplant in 2010. At 19, Mr. Boyle was diagnosed with polycystic kidney disease, the same disease that took his father’s life at 38, and the same disease that has caused his three siblings to undergo a total of four kidney transplants.
As a preemie, Jessica Schwartz contracted meningitis causing fluid to build up in her brain and requiring a shunt. At the Phyllis and David Komansky Center for Children’s Health, pediatric neurosurgeons perform an innovative procedure called endoscopic ventriculostomy, which redirected the fluid, allowing Jessica to begin living a normal life.

At 8 years old, Natima Harry undergoes a heart transplant at Morgan Stanley Children’s Hospital after spending most of her young life in and out of hospitals for a congenital heart condition.

Former President Bill Clinton has emergency quadruple bypass surgery at NewYork-Presbyterian/Columbia.
2005 Governor George Pataki is flown to New York Presbyterian/Columbia for emergency surgery on an intestinal blockage.

2005 Fireman Eugene Stolowski beats the odds – he was given only a 5 percent chance to survive injuries suffered in the line of duty.

2006 John Nolasco has delicate spine surgery at The Allen Hospital to help reduce pain brought on by quadriplegia and enable him to sit upright.
2007  Alcides Moreno survives a 500-foot fall from a scaffold thanks to trauma teams at NewYork-Presbyterian/Weill Cornell.

2008  At NewYork-Presbyterian/Columbia, Barbara Asofsky receives a kidney from a good Samaritan as part of a four-way kidney swap – believed to be the largest performed in New York City at that time.

2009  Heather McNamara undergoes a 23-hour surgery involving six organs to remove an otherwise inoperable abdominal tumor – the first reported pediatric case of its kind.

2009  At eight months pregnant, Julie Simeone travels by helicopter across the Hudson River to NewYork-Presbyterian/Weill Cornell to undergo emergency cardiac surgery for a life-threatening aneurysm followed by a Cesarean section to deliver her son.
2010  NewYork-Presbyterian Hospital reaches a major milestone in April with its 3,000th kidney transplant. To celebrate the occasion, the Hospital welcomes hundreds of transplant patients, donors, and their families to The Armory in Washington Heights for the Circle for Life: Renal 3,000 event.
NewYork-Presbyterian physicians continue to make history with groundbreaking procedures for a range of diverse and challenging diseases and disorders. Liver transplantation is made possible for patients with cancer of the bile duct. We initiate a stem cell clinical trial for severe coronary artery disease and are the first to implant a novel stroke-prevention device for heart patients with atrial fibrillation. Our surgeons also pioneer a combined laparoscopy and colonoscopy procedure for difficult-to-remove polyps in the large intestine and a revolutionary minimally invasive procedure called Natural Orifice Translumenal Endoscopic Surgery that utilizes natural body openings for access to internal sites, dramatically reducing the number of open abdominal surgeries. In addition, the Hospital is the site of the first catheter-based pulmonary valve replacement in New York City.

NewYork-Presbyterian/Columbia contributes to the rapid growth of the new discipline of endovascular surgical neuroradiology, which brings together experts in interventional neuroradiology, surgical neuroradiology and endovascular neurosurgery to treat abnormalities in the brain of patients who are not candidates for conventional surgical options.

NewYork-Presbyterian/Weill Cornell celebrates the opening of the Jill Roberts Center for Inflammatory Bowel Disease focusing on patient care, research, and educational outreach for Crohn’s disease and ulcerative colitis.
A clinical study by researchers at NewYork-Presbyterian/Weill Cornell is the first to demonstrate that intravenous immunoglobulin (IVIG) stabilizes or improves cognitive function in patients with Alzheimer’s disease when administered over a period of a year or more.

Morgan Stanley Children’s Hospital – the only children’s hospital approved by the FDA to place adjustable gastric bands in patients younger than 18 years of age – opens the Center for Adolescent Bariatric Surgery to help address the epidemic of childhood obesity.
Advancing Care  Transplant patients at risk for skin cancer, adolescents challenged by obesity, and homebound and frail elderly are among the populations benefiting from new programs launched in 2007 by NewYork-Presbyterian Hospital. Operating rooms at both NewYork-Presbyterian/Columbia and NewYork-Presbyterian/Weill Cornell are outfitted with state-of-the-art video information displays known as “walls of knowledge.” In February 2007, a report released by the New York State Department of Health shows that Morgan Stanley Children’s Hospital is a leader in the State for best outcomes for surgeries performed on children with congenital heart defects. And in June 2007, a report published by the Department of Health and Human Services on national hospital mortality data for heart attack and heart failure demonstrates NewYork-Presbyterian rates are lower than the national averages for both conditions.

Opening the doors to one of the first academic medical programs dedicated to the emerging specialty of surgical treatment of type 2 diabetes, NewYork-Presbyterian/Weill Cornell creates a new section of General Surgery called Gastrointestinal Metabolic Surgery.

Home visits to care for frail patients are an important component of the new Division of Geriatric Medicine and Aging established at The Allen Hospital.

Robert E. Kelly, M.D., Chief Operating Officer and Chief Medical Officer, NewYork-Presbyterian/Columbia, is named the Group Senior Vice President with responsibility for all the Medical Center’s divisions.

Francesco Rubino, M.D.

Evelyn C. Granieri, M.D., M.P.H., M.S.Ed., and Matthew Jones, M.D., with Cynthia Lorch
Cardiovascular surgeons and interventional cardiologists at NewYork-Presbyterian/Columbia are selected as lead investigators in the PARTNER Trial to evaluate the Edwards SAPIEN valve in patients who are considered high risk or ineligible for conventional open-heart valve surgery.

For the first time in history, a team of physician-scientists at NewYork-Presbyterian/Weill Cornell uses deep brain stimulation to “awaken” a minimally conscious, severely brain injured man who had been unable to communicate for six years.

Physician-scientists at NewYork-Presbyterian/Weill Cornell complete the first-ever Phase 1 clinical trial using gene therapy to battle Parkinson’s disease, finding that the procedure resulted in improved motor function for Parkinson’s patients over the course of one year.

To help women with breast cancer cope with the many components of treatment and follow-up, the Women at Risk program at NewYork-Presbyterian/Columbia launches a patient navigator service.
Sustaining Growth  NewYork-Presbyterian’s unwavering commitment to ensuring that all patients and family members receive outstanding and compassionate care is reflected in ever-increasing patient satisfaction scores through the Press Ganey Survey. The Hospital’s Eclipsys Clinical Information System continues to expand across campuses, and NewYork-Presbyterian is cited by *Computerworld* magazine as one of the country’s Best Workplaces for Information Technology. In an unannounced site visit, The Joint Commission grants the Hospital full reaccreditation for three years as a center for safe, high quality clinical care. The Hospital continues to attract superior clinical leadership in such areas as transplantation, gastroenterology, radiation oncology, radiology, and rehabilitation medicine, and further expands vital community health programs through collaborations between the Ambulatory Care Network and the Departments of Pediatrics at both campuses.

One of the nation’s first three-way living-donor kidney transplant chains, and also one of the first transcontinental live-kidney donations, is initiated by NewYork-Presbyterian/Weill Cornell and its affiliate, The Rogosin Institute.

Clinical research at NewYork-Presbyterian/ Columbia is helping to bring the advantages of robotic surgery, including reduced pain and quicker recovery, to kidney cancer patients.
Twenty emergency medicine physicians, emergency medical services personnel, and emergency management workers from NewYork-Presbyterian Hospital, in partnership with local and international agencies, conduct emergency management trainings and drills in Mumbai, India, and Colombo and Galle, Sri Lanka aimed at improving local emergency preparedness and response. NewYork-Presbyterian launches Patient Safety Fridays – a new initiative that focuses on Hospital-wide patient safety, quality, and service activities. This award-winning, multidisciplinary program includes weekly rounding and education sessions on clinical and environmental topics. The goal is to engage staff at all sites around continuous and consistent application of the standards, procedures, and practices that ensure high quality, safe, compassionate care.
Ahead of the Curve  NewYork-Presbyterian Hospital’s patient volume continues to grow, most notably in the area of very sick patients with complex problems, an indication that the Hospital is sought after as one of the nation’s leading tertiary and quaternary centers. NewYork-Presbyterian also moves forward on several fronts to further achieve a cleaner and “greener” Hospital environment that not only enhances the health and well-being of patients and staff, but is economically beneficial as well. We formalize efforts to protect the environment in a unified, identifiable sustainability program termed “NYPgreen.” The Hospital also begins to draw on the first hospital-based cogeneration plant in Manhattan that will generate between 60 and 100 percent of its own electricity at NewYork-Presbyterian/Weill Cornell.

The new Ronald O. Perelman Heart Institute at NewYork-Presbyterian/Weill Cornell opens, expanding upon the Hospital’s cardiac care expertise and connecting all cardiac services, from heart disease prevention to the treatment of life-threatening arrhythmias and complex coronary artery disease.

NewYork-Presbyterian Hospital, Weill Cornell Medical College, and Columbia University College of Physicians and Surgeons establish an integrated Eating Disorders Center. A key clinical component of the center – The Outlook at Westchester – is the only specialized psychiatric inpatient eating disorders program in New York State.
An historic surgery involving removal and reimplantation of six organs in a six-year-old girl at Morgan Stanley Children's Hospital results in successful removal of an “inoperable” abdominal tumor.

The Center for Advanced Digestive Care at NewYork-Presbyterian/Weill Cornell is established with a mission to provide high-quality patient care, research, and education for all aspects of digestive disease.

The Hospital installs a 7.5-megawatt cogeneration plant that will reduce emissions of CO₂ by more than 27,000 tons each year – equivalent to taking 4,600 cars off the road, while adding millions of dollars in annual cost savings.

With a new name and a new look, The Allen Pavilion – now NewYork-Presbyterian/The Allen Hospital – continues to offer the highest quality of patient-focused care to residents of northern Manhattan and the Bronx in a warm and welcoming environment, just as it has for the past 21 years.
Poised for the Future  NewYork-Presbyterian Hospital succeeds in filling all of its clinical leadership positions, an extraordinary circumstance for any academic medical center. The Hospital continues to excel in national and local rankings, becoming number 1 in the New York City metropolitan area and number 6 in the nation and marking 10 years on the Honor Roll, according to U.S. News Media Group’s 2009-2010 edition of “America’s Best Hospitals” survey. NewYork-Presbyterian is also the only tri-state-area hospital listed on the 2010 *U.S. News & World Report* “America’s Best Children’s Hospitals” Honor Roll and one of only eight children’s hospitals in the nation to be ranked in all 10 clinical specialties through our two centers for children’s healthcare: Morgan Stanley Children’s Hospital and the Phyllis and David Komansky Center for Children’s Health.

Heart-shaped confetti rains down on donors, elected officials, and Hospital leadership and staff gathered at the ribbon-cutting ceremony to mark the opening of the Vivian and Seymour Milstein Family Heart Center at NewYork-Presbyterian/Columbia. Five years in the making, the state-of-the-art, freestanding six-story building is destined to forge a new era in cardiovascular care, offering patients access to expanded ambulatory, cardiology, and diagnostic services.

NewYork-Presbyterian Hospital takes its surgery capabilities to a new level with the opening of new operating rooms that feature the Artis zeego® system and groundbreaking surgical, endoscopic, and imaging technology. The zeego system provides extraordinary flexibility, enabling the equipment to move to almost any position around the patient. The surgeon can visualize internal organs from various perspectives with access to more anatomical details, including the most minute vessels, than ever before possible.
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NewYork-Presbyterian Hospital

Statistical Summary

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<tr>
<th>Distribution of Beds</th>
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<td>Pediatrics</td>
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<tr>
<td>Maternity</td>
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<td>Newborn Bassinets</td>
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<tr>
<td>Psychiatric</td>
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<td>Ambulatory and Outpatient Surgeries</td>
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<tr>
<td>Cardiac Catheterizations</td>
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<td>Dialysis</td>
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<td>Visits to Outpatient Clinics</td>
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<td>Visits to Emergency Facilities (excluding admissions)</td>
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<tr>
<th>Services to Patients</th>
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<tr>
<td>Laboratory</td>
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<td>Therapy Treatments (Physical, Occupational)</td>
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<td>Transfusions</td>
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<th>Average Number of</th>
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<tr>
<td>Full-Time Equivalent Employees (including House Staff)</td>
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# NewYork-Presbyterian Hospital
## Financial Summary

<table>
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<th></th>
<th>January 1 - December 31 2008</th>
<th>January 1 - December 31 2009</th>
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<tr>
<td><strong>Revenues</strong></td>
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<tr>
<td>Net Patient Revenues</td>
<td>$2,927.0</td>
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<td>Other Revenues</td>
<td>$159.1</td>
<td>$171.6</td>
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<td><strong>Total Revenues</strong></td>
<td>$3,086.1</td>
<td>$3,221.2</td>
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<td><strong>Expenses</strong></td>
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<tr>
<td>Salaries and Benefits</td>
<td>$1,737.7</td>
<td>$1,863.1</td>
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<tr>
<td>Supplies and Other Expenses</td>
<td>$962.1</td>
<td>$987.6</td>
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<tr>
<td>Depreciation and Amortization</td>
<td>$181.7</td>
<td>$192.0</td>
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<tr>
<td>Leases and Rentals</td>
<td>$61.7</td>
<td>$60.5</td>
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<tr>
<td>Interest</td>
<td>$40.1</td>
<td>$35.9</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td>$2,983.3</td>
<td>$3,139.1</td>
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<td><strong>Operating Income</strong></td>
<td>$102.8</td>
<td>$82.1</td>
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<td><strong>Investment Income (loss)</strong></td>
<td>$(90.8)</td>
<td>$92.8</td>
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<td><strong>Excess of Revenues over Expenses</strong></td>
<td>$12.0</td>
<td>$174.9</td>
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### Expenses as a Percentage of Total Expenses

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<th>2008 Expenses</th>
<th>2009 Expenses</th>
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<tr>
<td>Salaries and Benefits</td>
<td>58%</td>
<td>60%</td>
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<tr>
<td>Supplies and Other Expenses</td>
<td>32%</td>
<td>31%</td>
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<tr>
<td>Depreciation and Amortization</td>
<td>6%</td>
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<tr>
<td>Leases and Rentals</td>
<td>2%</td>
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<tr>
<td>Interest</td>
<td>2%</td>
<td>1%</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td>100.0%</td>
<td>100.0%</td>
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**Note:**
- In 2009, the Hospital provided $112.2 million in Charity Care.
- In 2008, the Hospital provided $73.6 million in Charity Care.
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** John J. Mack is an ex officio member of all Board committees; Herbert Pardes, M.D., is an ex officio member of all Board committees except the Executive Compensation Committee and the Audit and Corporate Compliance Committee.

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Margaret L. Wolff
Vice Chairs
Herbert Parades, M.D.
President and
Chief Executive Officer
NewYork-Presbyterian Hospital
Larry Schafer
Vice President
Development

* Public member

(As of November 2010)
<table>
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<tr>
<th>Corporate Officers/ Senior Administration</th>
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<tbody>
<tr>
<td>Herbert Pardes, M.D.</td>
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<tr>
<td>President and</td>
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<tr>
<td>Chief/Executive Officer</td>
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<tr>
<td>Steven J. Corwin, M.D.</td>
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<td>Executive Vice President and</td>
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<td>Robert E. Kelly, M.D.</td>
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<tr>
<td>Group Senior Vice President,</td>
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<tr>
<td>Chief Operating Officer and</td>
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<tr>
<td>Chief Medical Officer</td>
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<tr>
<td>NewYork-Presbyterian/ Columbia</td>
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<tr>
<td>Maxine Frank, Esq.</td>
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<td>Phyllis R. Lantos</td>
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<tr>
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<tr>
<td>Andria Castellanos</td>
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<tr>
<td>Morgan Stanley Children’s Hospital</td>
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<tr>
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<td>Kathleen M. Burke, Esq.</td>
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<td>Secretary and Counsel</td>
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<tr>
<td>John V. Campano, Esq.</td>
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<tr>
<td>Associate General Counsel</td>
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<tr>
<td>J. Emilio Carrillo, M.D.</td>
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<td>Terri Chan-Kraushar</td>
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<td>Anthony P. Dawson</td>
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<td>Richard Einwechter</td>
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<tr>
<td>Linda S. Espinosa</td>
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<td>Vice President, Nursing and</td>
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<tr>
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<tr>
<td>John C. Evanko, M.D.</td>
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<tr>
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<tr>
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<tr>
<td>Anita R. Golley, Esq.</td>
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<tr>
<td>Vice President, Deputy</td>
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<tr>
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<td>William T. Greene</td>
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<td>Robert Guimento</td>
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<td>Ambulatory Care</td>
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<td>Bernadette Khan</td>
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<td>Vice President</td>
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<td>Specialty Services</td>
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<td>NewYork-Presbyterian/ Weill Cornell</td>
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(as of November 2010)
Clinical Leadership

Physicians at NewYork-Presbyterian Hospital have appointments at Columbia University College of Physicians and Surgeons or Weill Cornell Medical College, and some physicians have joint appointments at both schools. Most of the chiefs of service serve as chairmen of the corresponding clinical departments at their respective medical schools.

NewYork-Presbyterian Hospital/Columbia University Medical Center

Anesthesiology  
Margaret Wood, M.D.

Dental and Oral Surgery  
Sidney B. Eising, D.D.S.

Dermatology  
David B. Bickers, M.D.

Emergency Medicine  
James F. Giglio, M.D. (acting)

Family Medicine  
Richard G. Younge, M.D.

Medicine  
Donald W. Landry, M.D., Ph.D.

Neurological Surgery  
Robert A. Solomon, M.D.

Neurology  
Richard Mayeux, M.D., M.S.C. (as of March 2011)

Obstetrics and Gynecology  
Mary E. D’Alton, M.D.

Ophthalmology  
Stanley Chang, M.D.

Orthopaedic Surgery  
Louis U. Bigliani, M.D.

Otolaryngology  
Lanny Garth Close, M.D.

Pathology  
Michael L. Shelanski, M.D., Ph.D.

Pediatrics  
Lawrence R. Stanberry, M.D., Ph.D.

Psychiatry  
Jeffrey A. Lieberman, M.D.

Radiation Oncology  
K.S. Clifford Chao, M.D.

Radiology  
Lawrence H. Schwartz, M.D.

Rehabilitation Medicine  
Joel Stein, M.D.

Surgery  
Craig R. Smith, M.D.

Urology  
Mitchell C. Benson, M.D.

NewYork-Presbyterian Hospital/Weill Cornell Medical Center

Anesthesiology  
John J. Savarese, M.D.

Cardiovascular Surgery  
O. Wayne Isom, M.D.

Dentistry, Oral and Maxillofacial Surgery  
David A. Behrman, D.M.D.

Dermatology  
Richard D. Granstein, M.D.

Emergency Medicine  
Neal E. Flomenbaum, M.D.

Medicine  
Andrew I. Schafer, M.D.

Neurology  
Matthew E. Fink, M.D.

Neurological Surgery  
Philip E. Stieg, Ph.D., M.D.

Obstetrics and Gynecology  
Frank A. Chernevenik, M.D.

Ophthalmology  
Donald J. D’Amico, M.D.

Orthopaedic Surgery  
Thomas P. Sculco, M.D.

Pathology  
Frank L. H. Chan, M.D.

Radiology  
Robert J. Min, M.D.

Radiation Oncology  
K.S. Clifford Chao, M.D.

Surgery  
Marc Goldstein, M.D.

Surgical Pathology  
Daniel M. Knowles, M.D.

Urology  
Peter N. Schlegel, M.D.

Pathology and Laboratory Medicine  
NewYork-Presbyterian Hospital/Columbia University Medical Center

Anatomical Pathology  
Alexander Kratz, M.D., Ph.D.

Anatomic Pathology  
Charles C. Marboe, M.D.

Blood Bank and Transfusion Medicine  
Joseph Schwartz, M.D.

Clinical Laboratories  
Steven L. Spitalnik, M.D.

Core Laboratory  
Alexander Kratz, M.D.

Cytogenetics  
Anjali Saqi, M.D.

Cytology  
Jeffrey Hwang, M.D.

Microbiology  
Phyllis Della-Latta, Ph.D.

Microbiology  
Susan Whittier, Ph.D.

Microbiology  
Dorothy Warburton, Ph.D.

Microbiology  
Associate Director

Special Hematology/Immunohematology  
Jeffrey Jhang, M.D.

Specialty Lab  
Alex Rai, Ph.D.

Specialty Lab  
Jeffrey W. Moses, M.D.

Clinical Cardiac Electrophysiology  
Hasan Garan, M.D.

Echocardiography, Pediatrics  
Wynan Lai, M.D.

Fetal Cardiology  
Charles S. Kleinman, M.D.

Interventional Cardiology  
Jeffrey W. Moses, M.D.

Neurophysiology  
Ronald G. Emerson, M.D.

Nuclear Cardiology  
Sabahat Bokhari, M.D.

Nuclear Medicine  
Ronald Van Heerden, M.D.

Pulmonary Function  
Robert C. Basner, M.D.

NewYork-Presbyterian Hospital/Weill Cornell Medical Center

Anatomical Pathology  
Joan G. Jones, M.D.

Blood Bank and Stem Cell Processing Laboratories  
Donna L. Siskett, M.D.

Clinical Chemistry  
Yashpal Agrawal, M.D., Ph.D.

Clinical Core Laboratories  
Yashpal Agrawal, M.D., Ph.D.

Clinical Laboratories  
Debra G. B. Leonard, M.D., Ph.D.

Cytogenetics  
Susan Mathew, Ph.D.

Cytology  
Rana Hoda, M.D.

Clinical Diagnostic Laboratories Directors

Cardiac Catheterization, Pediatric Cardiology  
William E. Hellenbrand, M.D.

Clinical Cardiac Catheterization, Pediatrics  
Chief, Pediatric Cardiology

Cardiac Catheterization, Pediatrics  
James A. Reifel, M.D.

Cardiac Catheterization, Pediatrics  
Shunichi Homma, M.D.

Clinical Laboratory Medicine  
NewYork-Presbyterian Hospital/Columbia University Medical Center

Clinical Laboratory Medicine  
Alexander Kratz, M.D., Ph.D.

Clinical Laboratory Medicine  
Charles C. Marboe, M.D.

Clinical Laboratory Medicine  
Joseph Schwartz, M.D.

Clinical Laboratory Medicine  
Steven L. Spitalnik, M.D.

Clinical Laboratory Medicine  
Dorothy Warburton, Ph.D.

Clinical Laboratory Medicine  
Associate Director

Clinical Laboratory Medicine  
Central Processing Laboratories

Clinical Laboratory Medicine  
Important Laboratory Services

Clinical Laboratory Medicine  
Robert C. Basner, M.D.

Clinical Laboratory Medicine  
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Yashpal Agrawal, M.D., Ph.D.

Clinical Laboratory Medicine  
Debra G. B. Leonard, M.D., Ph.D.

Clinical Laboratory Medicine  
Sara L. Siskett, M.D.
Clinical Diagnostic Laboratories

Cardiac Catheterization, Adult
S. Chiu Wong, M.D.

Cardiac Catheterization, Pediatrics
Ajay J. Mirani, M.D.

Cardiac Electrophysiology
Bruce B. Lerman, M.D.

Cardiac ECG, Adult
Paul D. Kligfield, M.D.

Echocardiography
Richard Devereux, M.D.

Electroencephalography
Gail E. Solomon, M.D.

Electromyography
Michael Rubin, M.D.

Fetal Cardiology
Sheila J. Carroll, M.D.

Interventional Cardiology
Jeffrey W. Moses, M.D.

Neurophysiology
Douglas R. Labar, M.D., Ph.D.

Nuclear Medicine
Stanley J. Goldsmith, M.D.

Pulmonary Function
Abraham Sanders, M.D.

Nursing and Patient Care Services

Wilhelmina M. Manzano
Senior Vice President and Chief Nursing Officer

Center for Professional Nursing Practice

Amalia O. Karadimas
Director

Nursing Informatics
Lourdes V. Mellino
Director

Professional Nursing Practice

MariLou Prado-Inzerillo
Director

Nursing Operations and Credentialing Services

Mary E. Quinn
Director

Quality Nursing
Maria A. Stang
Director

Nursing Finance
Rosemary Sullivan
Director

Nursing Special Programs

NewYork-Presbyterian Hospital/Columbia University Medical Center Patient Care Services

Georgia J. Persky
Vice President

Cardiovascular Nursing
Catherine Hallday
Director

Emergency Department
Germaine Nelson
Director

Medical/Surgical
Vimi Schek
Director

Neuro/Specialty
Linda Valentinio
Director

Nursing Operations
Grace Su
Director

Oncology
Joan Kaiser
Director

Perioperative Services
Victoria A. Fox
Director

Quality and Special Projects
Judith Rizzo
Director

Respiratory Therapy
Eileen Barnwell
Director

Social Work
Paula A. Roberts
Director

Admitting, Discharge and Billing
Kathleen Tomkins
Director

NewYork-Presbyterian Morgan Stanley Children’s Hospital Patient Care Services

Lori Armstrong
Vice President

Critical Care, Cardiology, and Neurology
Maureen Cole
Director

Operations and Pediatrics
Margaret Fisher
Director

Pediatric Emergency Department and Imaging Services
A. Bonnie Corbett
Director

Perioperative Services
Jaye Skehan
Director

Quality, Regulatory, and Compliance
Peggy Quinn
Director

NewYork-Presbyterian/ The Allen Hospital Patient Care Services

Debra O’Hear
Vice President

Surgery
Patricia Prufeta
Director

Women’s and Children
Paula M. Broderick
Director

NewYork-Presbyterian Hospital/Weill Cornell Medical Center Patient Care Services

Suzanne M. Boyle
Vice President

NewYork-Presbyterian/ The Allen Hospital Patient Care Services

Behavioral Health
Linda S. Espinosa
Vice President

Cardiac Services
Scott Cropquist
Director

Critical Care Surgical Specialties
Robert Dombicki
Director

Emergency Department
Brian Milbuzuk
Director

Medicine
Reynaldo Rivera
Director

Nursing Financial Administration
Deborah Stilgenbauer
Director

Oncology
Susan Karch
Director

Respiratory Therapy
Octavio Mike LaFuentes
Director

Social Work
Carole DeJesus
Director

Special Programs
Reynaldo Rivera
Director

Surgery
Patricia Prufeta
Director

Women’s and Children
Paula M. Broderick
Director

Payne Whitney Westchester Patient Care Services

Linda S. Espinosa
Vice President

Nursing Operations
Janet M. Moran
Director

Nursing Practice
Mary Ellen Brous
Director

Social Work
Barbara H. Waltman
Director

Ambulatory Care Network Nursing Practice and Quality

Lovely Varghese
Director

Pharmacy
Karol Wollenburg
Apothecary-in-Chief

(as of November 2010)
Service Lines

Administrative Directors

Behavioral Health and Palliative Care
Gail Ryder
Cardiac Services
Bernadette Miesner
Children's Health
Aliza Koenigsberg
Digestive Diseases
Nicole Kail
Emergency Medicine
Ariella Harel
Medicine
Tina I. Stimpson
Neurosciences
Tina I. Stimpson
Oncology
Susan Garawitz
Orthopedics
Tina I. Stimpson
Perioperative
Nicole Kail
Radiation Oncology
Susan Garawitz
Transplant
Stefanie Goldberg
Vascular Disease
Hope Copperstone
Women's Health
Matthew Walden

Community Health Advisory Council

NewYork-Presbyterian/Columbia Community Members
Sandra Garcia-Betancourt
Herbert Harwitt
Fern Hetzberg
Soledad Hiciano
Maria Luna
Isabel Navaro
Ana Olivero, M.D.
Pamela Palanque-North, Ph.D.
Moises Perez
Rosita Romero
Rev. Luonne Rouse
Andrew Rubinson
Steve Simon
Yvonne Stennett
Juan Tapia-Mendoza, M.D.
Juan Villar

Presbyterian Hospital Community Health Council

Edith Prentiss
Chair
Norma DeCandido
Dan Cohen
Joan Cohen
Rosie Eugene
Kim Southall
Ethel Stoll
Harry Whitbread

Community Advisory Board

NewYork-Presbyterian/Weill Cornell
Jonathan B. Altschuler, Esq.
Chairman
Leslie Slocum
Vice Chairman
Louis Uliano
Secretary
William J. Diomme
Peter Gorham
Chris Helms
Liam Lynch
Stephen C. Petrillo
Warren B. Scharf
M. Barry Schneider
Ron Swift
Wanda Wooten

Family Advisory Councils

Morgan Stanley Children's Hospital Family Members
Jo-Ann Angelucci
Julia Barugel
Erica Blit
Janet Caro
Denise Caro
Michael Craig
Crista DeStefano
Patti DiSanto
Masumi Goldman
Ellen Goldstein
Asher Haft
Josh Itkowitz
Rachel Itkowitz
Shevy Kahan
Karen Kaiser
Marni Lane
Ellen Lee
Colleen Messing
Marcel Messing
Ann O'Connor
Luis Ramirez
Maria Aller Reyes
Carole Stoll
Gary Wartenberg
Rose Winton-Quintero

Phyllis and David Komansky Center for Children's Health Family Members
Anne Casson
Scott Chesky
Vaughn Dorrian
Erie Gaudreau
Walt Gramley
Margie Grossberg
Paul Grossberg
Melissa Garfein
Leslie Heaney
Jennifer Heffler
Kristina Herman
Cindy Ketchum
Daria Kim
Alison King
Kathleen Kocatas
Justine Leguizamo
Patricia Lenkov
Margot McGinness
Anna Maria Murray
Ann Nugent
Amanda Poses
Jennifer Prudenti
Steven Roth
Amita Schultes
Leigh Schwartzreich
Stephen Skoczylas
Doris Stili
Shevaun Teevan
Jen Small Wofonsohn
Judy Welage
Sherline Willis

Hospital Members
Paula M. Broderick
Trisha Choi
Mariela Guerra
Bernadette Kahn
Mary McGready
S. Nena Osorio, M.D.
Catherine Panaouryas
Kim Reyes
Claudette Theuriere

(as of November 2010)
In 2009-2010, we continued to support so many of our favorite causes such as:

- the Department of Social Work to expand employee education
- a clothing fund for the indigent upon discharge
- a newly developed domestic violence program in alliance with Avon’s DOVE fund
- a medical center nursery school
- a new Community Health Academy of the Heights
- our award-winning Center for Women’s Health

We remain at the service and pleasure of the Board of Trustees.

The Auxiliary’s mission of supporting the Medical Center and being involved in its community outreach programs remained constant goals. In 2009 and 2010, funding was, as always, multifaceted and added support to worthy programs, including:

- Creative Center’s Artists-in-Residence
- Payne Whitney Psycho Social Rehabilitation
- Health Outreach Art Program
- Client Relations/Patient Services

2009 was a banner year for the volunteer program at NewYork-Presbyterian Hospital. Our total number of volunteers rose to a new record from 2,360 in 2008 to nearly 3,008 in 2009. Volunteer hours also increased from 241,386 in 2008 to over 279,451 hours of service in 2009. In fact, 20 percent of all hospital volunteer hours given by New York City hospitals last year were given at NewYork-Presbyterian Hospital.

Our volunteers provide service in a wide array of programs and in various roles in our Emergency Departments and on patient units at every campus. Among the many programs they serve are:

- Child Life Programs
- Pet Therapy Program
- Domestic and Other Violence Emergency (DOVE) Program
- Reach Out and Read
- Silver Spoons
- The Comfort Zone
- Healing Arts Program

NewYork-Presbyterian’s language assistance program, which provides services to patients with Limited English Proficiency, continues to experience enormous growth. In 2009, the Department facilitated over 240,000 interpretations in over 90 different languages.

(as of November 2010)
The NewYork-Presbyterian Healthcare System is a federation of 27 general-acute care hospital sites in New York, New Jersey, Connecticut, and Texas, as well as specialty institutes, continuing care facilities, and ambulatory providers. Together, its members serve approximately one in five inpatients in the New York metropolitan area. The System is dedicated to increasing access to care; promoting quality and patient safety through the emulation of best practices; and building clinical partnerships through program development and advocacy. Acute care System members are also academic affiliates of one of the two Ivy League medical schools with whom we are affiliated: Weill Cornell Medical College and Columbia University College of Physicians and Surgeons. The System has pioneered the use of quality and patient safety data through its COQPIT dashboard tool to provide opportunities for demonstrable improvements in patient care. The activities of the System are overseen by a Board, which includes members from the NewYork-Presbyterian Hospital Board and the board chairs of selected member institutions. Listed here are key System leadership and members.

System Leadership
Jeffrey W. Greenberg
Chairman, NewYork-Presbyterian Healthcare System
Herbert Pardes, M.D.
President and
Chief Executive Officer
NewYork-Presbyterian Hospital and Healthcare System
Senior Vice Presidents
Wayne M. Osten
Senior Vice President and Director
Eliot J. Lazar, M.D.
Senior Vice President and Chief Quality and Safety Officer, NewYork-Presbyterian Hospital Chief Medical Officer, NewYork-Presbyterian Healthcare System
Wilhelmina M. Manzano
Chief Nursing Officer NewYork-Presbyterian Hospital and Healthcare System
Gary J. Zuar
Senior Vice President, Finance
Vice Presidents
Laurence J. Berger
Vice President and Chief Administrative Officer
Steven D. Forman
Vice President, Internal Audit and Corporate Compliance
Brian K. Regan, Ph.D.
Vice President, Quality and Patient Safety
Eric R. Vorenkamp
Vice President, Insurance

Directors
Jonathan Albert
Information Management
Kimlee Roldan-Sanchez
Regulatory Planning and Policy Development
Brian Taylor, Ph.D.
Clinical Analytics
Clinical Affairs Group
Marcia Brinson
Performance Improvement Specialist
Mathew M. Eapen
Project Coordinator
Lisa Vanessa R. Magtibay
Manager, Value Based Programs
Alfred A. Villacara, D.M.D.
Emergency Preparedness Coordinator
Deans
Oliver T. Fein, M.D.
Associate Dean and Director Office of Affiliations Weill Cornell Medical College
Steven Shea, M.D.
Vice Dean, Faculty of Medicine and Senior Associate Dean for Clinical Affairs Columbia University College of Physicians and Surgeons

Acute Care Members
NewYork-Presbyterian Hospital
- The Allen Hospital
- Morgan Stanley Children’s Hospital
- NewYork-Presbyterian/ Columbia
- NewYork-Presbyterian/ Weill Cornell
- Westchester Division
Bassett Medical Center
The Brooklyn Hospital Center
Holy Name Medical Center
Hospital for Special Surgery
Lawrence Hospital Center
Methodist Hospital System
- Methodist Hospital/Houston
- Methodist Hospital/San Jacinto
- Methodist Hospital/Sugar Land
- Methodist Hospital/ Willowbrook
New York Community Hospital
New York Downtown Hospital
New York Hospital Queens
New York Methodist Hospital
New York Westchester Square Medical Center
Northern Westchester Hospital
Nyack Hospital
Palisades Medical Center
Stamford Hospital
The Valley Hospital
White Plains Hospital
Winthrop-University Hospital
Wyckoff Heights Medical Center

Ambulatory Care Members
Community Healthcare Network
New York College of Podiatric Medicine & Foot Clinics of New York

Continuing Care Members
Amsterdam Nursing Home
The Hebrew Home at Riverdale
St. Mary’s Healthcare System for Children-Queens
The Silvercrest Center for Nursing and Rehabilitation

Specialty Hospital Member
Gracie Square Hospital

Specialty Institute
The Rogosin Institute

Specialty Rehabilitation Members
The Burke Rehabilitation Hospital
Helen Hayes Hospital

(As of November 2010)
DEVELOPMENT REPORT

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Donors

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Making a Gift to NewYork-Presbyterian
NewYork-Presbyterian Hospital is grateful for the partnership we have with our many donors. Their dedication and commitment to our mission support our efforts and ability to provide world-class, patient-centered care. We are grateful to our Trustees, whose leadership and guidance always chart a course for growth and excellence and whose active participation has helped draw a growing list of influential and caring supporters closer to the Hospital and its mission.

We are particularly grateful to those friends who hosted dinners and receptions on behalf of the Hospital during the 12 months ending October 2009. They include Marianne and John K. Castle, Mary and Peter S. Kalikow, Julia and David H. Koch, and Kara and Stephen M. Ross. In addition, other development events and celebrations were held during that same time period, with a few of them highlighted in this report.

**Ronald P. Stanton Clinical Cancer Program**

**March 16, 2009** — We were proud to mark the official establishment of the Ronald P. Stanton Clinical Cancer Program, which will set a new standard for excellence by strengthening and expanding our ability to provide patients with the very best in cancer care. The celebration, emceed by Trustee and Development Committee Chairman David H. Koch, announced the creation of a state-of-the-art cancer program at NewYork-Presbyterian Hospital/Weill Cornell Medical Center, which will improve patient flow and prepare the institution for increases in outpatient chemotherapy demands.

**Greenberg 14**

**March 23, 2009** — We celebrated the opening of Greenberg 14, a spectacular, new 54,000-square-foot floor atop the Greenberg Pavilion at NewYork-Presbyterian/Weill Cornell. The event, emceed by Trustee Peter S. Kalikow, included tours of the new space that features a 20-room Patient Care Center on its south side and a 28-bed Medical/Surgical Care Unit, funded by the Helmsley Charitable Trust, on its north side. The Surgical Care Unit is designed for colorectal, bariatric, and minimally invasive surgery patients and is also home to the new Center for Advanced Digestive Care.
**Lisa Perry Emergency Center**  
**April 2, 2009** — The Hospital formally dedicated the Lisa Perry Emergency Center at NewYork-Presbyterian/Weill Cornell. Trustee Frank A. Bennack Jr., served as Master of Ceremonies for the event. The new Emergency Center was named in honor of Trustee Lisa R. Perry, whose personal experience, dedication, and keen design skills helped create a facility that will enhance the emergency patient experience at NewYork-Presbyterian/Weill Cornell. A total of 18 major donors partnered with Lisa to make this project a reality.

![Lisa R. Perry, in the doctor’s coat presented to her, with her husband, Richard, celebrate the opening of the Lisa Perry Emergency Center.](image)

**Gala**  
**April 16, 2009** — Gala 2009, attended by nearly 1,000 people, was held at The Waldorf=Astoria and benefitted neurosurgery and neurology services across the Hospital. More than $2.2 million was brought in, and Grammy®-nominated artist Natasha Bedingfield thrilled the attendees. Chairs for the evening were Marianne and John K. Castle, Phyllis and Ivan G. Seidenberg, and Sarah and Howard Solomon. Joining them were Medical Chairs Matthew E. Fink, M.D., Philip E. Stieg, Ph.D., M.D., Timothy A. Pedley, M.D., and Robert A. Solomon, M.D.

**The Allen Hospital**  
**September 10, 2009** — The Hospital renamed The Allen Pavilion, now known as The Allen Hospital, to reflect its full-service status. The event, enceed by Trustee Peter S. Kalikow, drew a crowd including Trustees Charlotte M. Ford and Luis A. Canela, as well as special friends Ethel Allen, New York Yankee Mariano Rivera, and New York State Assemblyman Herman “Denny” Farrell. At the same event, we celebrated The Allen Hospital’s beautiful transformation, including the main entrance and lobby renovation.

![Celebrating The Allen Hospital’s growth and transformation are (from left) Dr. Herbert Pardes; New York Yankee Mariano Rivera; Michael J. Fosina, Vice President and Executive Director, The Allen Hospital; Wilhelmina M. Manzano, M.A., R.N., N.E.A.-B.C., Senior Vice President and Chief Nursing Officer, NewYork-Presbyterian Hospital, and Chief Operating Officer, The Allen Hospital; and Trustee Peter S. Kalikow.](image)
Development Report

Ronald O. Perelman Heart Institute
September 14, 2009 — Taking a major step in expanding and connecting all cardiac services at NewYork-Presbyterian/Weill Cornell, we celebrated the opening of the Ronald O. Perelman Heart Institute. Joining Trustee Ronald O. Perelman that day were Trustee David H. Koch, acting as Master of Ceremonies, as well as New York City Mayor Michael R. Bloomberg, Late Show TV host – and “grateful customer” – David Letterman, and O. Wayne Isom, M.D. Visitors will enter the Institute via a “medical town square” offering extensive public and patient education, video kiosks, history walls, internet access, and more.

Alexandra and Steven Cohen Pediatric Emergency Department
September 15, 2009 — The Hospital broke ground for the Alexandra and Steven Cohen Pediatric Emergency Department. When it opens in the summer of 2011, this 25,000-square-foot facility at NewYork-Presbyterian Morgan Stanley Children’s Hospital will quadruple the department’s current space and offer 28 treatment rooms and two trauma rooms, which will be linked with the Hospital’s comprehensive pediatric services – all in a warm, welcoming, and safe environment for the children and families of upper Manhattan. Trustee and Board Chairman John J. Mack thanked Alexandra and Steven Cohen and spoke about the importance of this facility at the celebratory event, which also drew Trustee Sarah E. Nash, Chair of the Executive Committee of the NewYork-Presbyterian Children’s Advisory Council.
Cabaret
October 21, 2009 — Over 750 people attended Cabaret, which is held each fall in support of NewYork-Presbyterian/Weill Cornell’s patient care, research, and medical education agendas. Our thanks to this year’s Honorary Chair, Trustee Charlotte M. Ford, and event committee members Katie O’Neill Bistrian and Frank Bistrian, Leslie and Brian Brille, Lisa and James Cohen, Stephanie and Chase Coleman, Shoshanna and Josh Gruss, Julia and David H. Koch, Patricia Allen, M.D. and Douglas McIntyre, Claudia and Nelson Peltz, Pamela Lipkin, M.D. and Bruce Ratner, Samantha Boardman Rosen, M.D., and Aby Rosen, and Stephanie Landess Suslak and Neil S. Suslak. Held at the World Financial Center Wintergarden, Cabaret featured Tony Award winner Bernadette Peters, who dazzled the crowd. The event raised over $2.2 million.

Herbert Irving Comprehensive Cancer Center Adult Infusion Center
October 21, 2009 — The dedication of the Adult Infusion Center at the Herbert Irving Comprehensive Cancer Center was celebrated, recognizing another level of world-class care we can now provide our patients. The Adult Infusion Center, which includes designated nutritionists, a social worker, and a nurse practitioner, offers expanded treatment rooms, a chemotherapy pharmacy, multipurpose rooms, and a waiting room exclusively for patients. Attending the dedication, along with Life Trustee Herbert Irving and his wife, Florence, were Drs. Herbert Pardes, Steven J. Corwin, Robert E. Kelly, and Edward P. Gelmann, who is Deputy Director for Clinical Research at the Herbert Irving Comprehensive Cancer Center.

Campaign Results
A large number of donors continue to fuel our Campaign efforts. In fact, since the Campaign’s origins in 2000 and through October 2009, 192 donors have given $1 million or more, including 61 who have donated $5 million or more, 28 who have donated $10 million or more, and 15 who have donated $20 million or more. Specifically in the 12 months ending October 2009, the following donors have given $1 million or more to the Hospital: Anonymous, William P. Carey, Joan Ganz Cooney and Peter G. Peterson, Estate of Edna Edison, Barbara and Peter A. Georgescu, Susan and Alan Fuirst, the Ganek Family (Howard, Judie, David, and Danielle), Arlene and Arnold Goldstein, Jamie and Jeffrey Harris, Estate of Donald Heimlich, Leona M. and Harry B. Helmsley Charitable Trust, Mary and Peter S. Kalikow, David H. Koch, Richard and Karen Lefrak Charitable Foundation, Robert B. Menschel, Jane and Daniel S. Och, Jill A. Roberts, Didi and Oscar S. Schafer, Ronald P. Stanton and the Delancy Foundation, Carmen and John A. Thain, Joan and Sanford I. Weill and the Weill Family Foundation, the John L. and Sue Ann Weinberg Foundation and the Sidney J. Weinberg, Jr. Foundation, and Robert D. Ziff. We are very grateful for the generosity of our donors and also appreciate the hard work of Trustee David H. Koch, Chair, Development Committee, and Campaign Chair Jerry I. Speyer, for their tireless efforts on the Hospital’s behalf.
Columbia Presbyterian Health Sciences Advisory Council

The Columbia Presbyterian Health Sciences Advisory Council, under the leadership of Council Chairman David A. George through year-end 2008 and then Chair Joseph M. Murphy beginning January 2009, Lee Goldman, M.D., Executive Vice President for Health and Biomedical Sciences and Dean of the Faculties of Health Sciences and Medicine for Columbia University Medical Center, and Herbert Pardes, M.D., President and CEO of NewYork-Presbyterian Hospital, is a shared advocacy group for the 168th Street campus of the Hospital and Columbia University Medical Center. It meets twice annually, providing an important forum for educating friends, donors, and members of the community on issues of contemporary relevance in medicine. Through fellowship and friendly interaction, Council members serve as advocates and ambassadors for NewYork-Presbyterian Hospital and Columbia University Medical Center.

The Council’s membership is made up of distinguished individuals drawn from the faculty and friends of NewYork-Presbyterian Hospital and Columbia University Medical Center. They contribute a variety of professional and personal skills and experience and are strongly committed to encouraging excellence in healthcare education, research, and patient care. This Council also carries out its mission through six standing committees. During Council meetings, members of the faculty and staff present on topics pertinent to the Medical Center community. In May 2009, a Council presentation was held on “Brain Storm: Protecting and Healing Our Most Complex Organs.”

The Advisory Council also presents an Award for Distinguished Service to individuals and organizations that have shown a strong committed interest in the health sciences and whose influence and reputation have made a significant public impact on healthcare. In November 2008, Bob and Suzanne Wright, co-founders of Autism Speaks, the nation’s largest organization devoted to autism, were given Council Awards. In May 2009, CNN Medical Correspondent Sanjay Gupta was the Council Award recipient.

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NewYork Weill Cornell Council

The NewYork Weill Cornell Council has flourished under the leadership of Jeffrey W. Greenberg, Council Chair; Antonio M. Gotto Jr., M.D., D.Phil., President and CEO of NewYork-Presbyterian Hospital. The Council is a shared advocacy group for the 68th Street campus of the Hospital and Weill Cornell Medical College, and it provides an important forum for educating friends, donors, and members of the community on issues of contemporary relevance in medicine. Through fellowship and friendly interaction, Council members serve as advocates and ambassadors for NewYork-Presbyterian Hospital/Weill Cornell Medical Center.


Speakers included Jeffrey W. Milsom, M.D., and Francesco Rubino, M.D., with Fabrizio Michelassi, M.D., serving as moderator. Before dinner, attendees toured the new Greenberg 14 floor.

In June 2009, at the Council’s annual Spring Dinner held at the Griffis Faculty Club, Matthew E. Fink, M.D., and Theodore H. Schwartz, M.D., F.A.C.S., spoke about “Advances in Brain Care.” The Council was delighted to honor Hospital Trustee Frank A. Bennack Jr. with the 2009 annual Leadership Award.

Finally, heart care was the topic of the Council’s 2009 Fall Tour and Educational Dinner held in October. Members and guests toured the recently opened Ronald O. Perelman Heart Institute. During dinner, Leonard N. Girardi, M.D., spoke about his work as a world-renowned cardiothoracic surgeon at NewYork-Presbyterian Hospital/Weill Cornell Medical Center, particularly in the field of aortic aneurysm repair.

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The Council’s 2008 annual Business Meeting took place in September 2008 at Christie’s, hosted by Council Vice Chair Nathalie Kaplan. In November 2008, the Council’s annual Fall Tour and Dinner featured a presentation on “What It Means to Be the Best: Advances in Surgical Practices and Patient Care.” Speakers included Jeffrey W. Milson, M.D., and Francesco Rubino, M.D., with Fabrizio Michelassi, M.D., serving as moderator. Before dinner, attendees toured the new Greenberg 14 floor.

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The Children’s Advisory Council of NewYork-Presbyterian Hospital was established in 2004 to address priorities and objectives of pediatric care at the Phyllis and David Komansky Center for Children’s Health and Morgan Stanley Children’s Hospital. In 2008, site-based councils were added and established to focus on the unique priorities of each campus.

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NewLeaders is a group of young, influential New Yorkers who support NewYork-Presbyterian Hospital through philanthropic giving, unique volunteer opportunities, and attendance at exclusive social and educational events. Its mission is to build lifelong relationships between members and the Hospital through interaction with Hospital leaders and physicians.

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